



European Cluster Excellence Initiative Bronze Label Certificate:

RUS001201503C150739

Innovative Territorial Aerospace Cluster of Samara Region

was benchmarked according to a benchmarking approach developed and performed by the "European Secretariat for Cluster Analysis" of VDI/VDE Innovation + Technik GmbH (www.cluster-analysis.org). By participating in this benchmarking the cluster organization has expressed its interest in striving for cluster excellence and is awarded with the European Cluster Management Excellence label in BRONZE. The benchmarking took place on March 12th, 2015. The certificate expires on March 12th, 2017.

A handwritten signature in brown ink, appearing to read "Thomas Lämmer-Gamp".

Thomas Lämmer-Gamp, Director

European Secretariat for Cluster Analysis, Berlin

A handwritten signature in brown ink, appearing to read "Helmut Kergel".

Helmut Kergel, Director

European Secretariat for Cluster Analysis, Berlin